

# Humber, Coast and Vale Health and Care Partnership

## Update Report

December 2019

The following report provides an overview of the issues and topics discussed at the December meeting of the Humber, Coast and Vale Health and Care Partnership Executive Group. It also highlights recent work of the Partnership across some of our key priority areas.

A full list of our priorities and further information about the work of the Partnership can be found on our website at [www.humbercoastandvale.org.uk](http://www.humbercoastandvale.org.uk).

### Executive Group Overview

There was a shortened meeting of the Partnership Executive Group again in December to enable a workshop on Collaborative Partnership Working to take place. The workshop was part of the Integrated Care System (ICS) Accelerator Programme that the Partnership is currently participating in – see below for further details.

### Independent Chair's Report

The Independent Chair's report focused on the issue of winter planning. In recognition of the increase in demand already being experienced by organisations across the NHS and wider health and social care sector, it was agreed that contingency plans for the system need to be robust. Partners discussed the plans that were already in place and looked at some actions that are being taken elsewhere in the country. Arrangements for coordinating responses to winter pressures will continue to be managed through the three A&E Delivery Boards that are in place at sub-system level (North and North East Lincolnshire; Hull and East Riding and York and North Yorkshire).

The Chair's report also included an update on the ICS Accelerator Programme (see below). In addition, the Chair updated the Executive on the plans to recruit a Clinical Lead to join the core Partnership Team. Plans are also underway to develop a Workforce Lead role to support the Partnership to work collectively on this critically important area.

The role of the Partnership Clinical Lead is to bring the voice of the health and care clinical and professional community into the:

- Delivery of the Partnership's vision and ambitions that are around the triple aims: improving health and wellbeing; improving care and the quality of services; and ensuring that services are financially sustainable;
- Strategy, planning and co-ordination of collaborative work that drives the development of new clinical models and proposals for the transformation of services;
- Oversight and assurance of Partnership performance and progress including health outcomes and quality of care, alongside operational and financial performance.



The Clinical Lead will chair the Clinical Advisory Group/Forum, champion health and care clinical and professional engagement and represent the health and care clinical/professional community on relevant Humber, Coast and Vale forums such as the Partnership Executive Group and regional and national forums. The closing date for expressions of interest for the role is 12 noon on 10<sup>th</sup> January 2020. Further information is available [via the Partnership Office](#).

### **Cancer Alliance Update**

An update on the work of the Cancer Alliance was provided to the Executive at its recent meeting. The update was provided by Phil Mettam, Accountable Officer for Vale of York Clinical Commissioning Group, who has recently assumed the role of Chair and Senior Responsible Officer (SRO) for the Humber, Coast and Vale Cancer Alliance.

In November 2018, the Humber, Coast and Vale (HCV) Cancer Alliance was one of ten alliances nationally to be selected to take part in an external review to offer insight into respective strengths and weaknesses. The review identified a number of important successes as well as key opportunities for improvement for the Alliance. One of the important areas highlighted was the need for the Alliance to have a more direct impact on improving performance of cancer services within Humber, Coast and Vale.

Following the review, the Cancer Alliance now has a renewed focus on clinical engagement; supporting and empowering clinicians to redesign services to better meet the needs of patients in our region. The Alliance will also take a more active role in oversight and assurance, with a particular focus on improving performance. In addition, we will now work more closely with our neighbouring Cancer Alliances in West Yorkshire and Harrogate and South Yorkshire and Bassetlaw to create more of a 'family' of Alliances and secure benefits from collaboration on a larger scale. The Cancer Alliance is currently undertaking a targeted recruitment process to appoint a Managing Director, who will be responsible for leading the work of the Alliance on a day to day basis.

### **Partnership Transformation Funding**

A brief update was provided on the current position regarding transformation funding that we are expecting to receive for our Partnership during the period 2020/21 to 2023/24. The Long Term Plan Implementation Framework, which was published in June 2019, describes the types of funding available to Partnerships and sets out the indicative funding allocations that are expected to be available to support delivery of key aspects of the Long Term Plan for the next five years. These areas are: Mental health; Primary and Community Care; Cancer and Other, which includes Cardiovascular Disease (CVD), Respiratory, Stroke, Maternity and Prevention.

The Partnership has agreed to manage these funding allocations through our existing clinical programmes and the three sub systems, in line with the process undertaken to develop the Partnership Long Term Plan. It is expected that funding allocations will be aligned to support the delivery of the detailed implementation plans for the clinical programmes that are being finalised over the course of the next few months to March 2020.

## Other News from the Partnership

### Personalised Care

A key aspect of our Partnership Long Term Plan is our work to introduce more personalised care. Personalised care empowers people by giving them more choice and control over how they interact with professionals, book appointments and access their care records, including through the use of digital technologies.

In December 2019, the Partnership hosted a Personalised Care Development Day, which provided an opportunity for colleagues from local authorities, NHS organisations and the voluntary and community sector to share what they are already doing well across Humber, Coast and Vale and to learn from one another. The workshop covered various aspects of personalised care, including Patient Activation Measure, Social Prescribing and Shared Decision-Making, and considered opportunities for how these can be developed into business-as-usual activity across partner organisations.

A personalised care network is being developed following the event to ensure sharing and collaboration can continue to embed personalised care across Humber, Coast and Vale in the coming years. Further information is available through the [Partnership Office](#).

### ICS Accelerator Programme

The Accelerator Programme is an intensive programme of hands-on support, facilitation and shared learning that supports local Partnerships to develop and achieve Integrated Care System (ICS) status. Within Humber, Coast and Vale the Accelerator Programme is focusing on four key areas of development:

- Collective Partnership Working
- System Operating Arrangements
- Stakeholder Engagement
- Population Health Management

The programme has been ongoing for the last three months and will formally end on 31<sup>st</sup> January 2020. The Partnership will then agree a continual development plan to support us to achieve ICS status and continue to develop our collaboration over the coming months and years.

### Stakeholder Engagement

The stakeholder engagement programme currently includes a focus on embedding health and social care professional engagement across the Partnership. The aim of this work is to improve the culture and processes within our health and care system so that engagement with the professionals delivering services is the norm. Around 60 health and social care professionals from a wide range of backgrounds attended the recent Health and Social Care Professional Engagement workshop that took place in December 2019. The workshop explored the benefits of and opportunities for greater involvement of front line staff in the work of the Partnership across all areas. A range of ideas were developed and pitched to a panel of representatives from across the Partnership.

The next workshop will take place on **22<sup>nd</sup> January 2020** and will look in more detail at how we might implement some of the programmes and projects that were devised during our engagement session in December 2019. These projects are just some of the ideas that will help us to improve the way in which our emerging Integrated Care System engages with and involved frontline clinicians and professionals in designing better, more integrated care in Humber, Coast and Vale.

### ***Population Health Management Programme***

Alongside the ICS Accelerator Programme, the Partnership has also been selected to participate in the national Population Health Management (PHM) Development Programme. Population Health Management is about applying advanced analytics and intelligence to design interventions that will improve the health of local populations, in particular, specific groups or cohorts of people.

In addition to the National PHM Development Programme we are also carrying out a skills mapping exercise across all partner organisations in order to provide a clear picture of existing analytical capability and capacity within the Partnership that would support population health management activities. This mapping activity will be undertaken collectively, with support provided by Public Health England.

**Further information about all the work being undertaken through the ICS Accelerator Programme is available from [the Partnership Office](#).**