

Humber, Coast and Vale Health and Care Partnership

Hull CCG Board Briefing Paper – January 2019

1. Purpose of Paper

The purpose of this paper is to brief the NHS Clinical Commissioning Group (CCG) Board regarding work that is being undertaken across the Humber, Coast and Vale Health and Care Partnership. This paper supplements the general update report that is attached as Appendix 1.

2. Capital and Estates

Following the announcement of the Partnership's successful capital bid for £88.5 million investment, there is a significant piece of work to be undertaken to ensure partner organisations can draw down the allocated funds and maximise the investment into the Partnership so that we can begin realising the benefits within the local health and care system.

The successful bid included £19.3 million for Hull and East Yorkshire Hospitals NHS Trust, which will support improvements to urgent and emergency care facilities at Hull Royal Infirmary. Specifically, the investment will support reconfiguring the ground floor of the Tower Block to provide increased bed capacity within the medical assessment unit, create space for provision of additional MRI and CT scanning co-located with the Emergency Department to enable rapid access to diagnostics for emergency department patients. Also included in the works are plans for the relocation of two paediatric wards from the main hospital Tower Block to the adjacent Women's and Children's Hospital to increase adult medical and surgical capacity.

3. Feedback from Regional Focus Meeting

As highlighted in the attached update paper (Appendix 1), NHS England/Improvement regional leaders have praised the progress made by the Partnership over recent months and have agreed to support us in our ambition to gain ICS status by 2020.

Feedback from Regional Directors is that, over the coming months, the Partnership should maintain its focus on developing Integrated Care Partnership (ICP) arrangements at locality level. This work will necessarily involve a twin focus on both:

- the integration of care delivery – specifically, the further development of integrated provision arrangements between primary, community and social care and between in-hospital and out-of-hospital care in each locality (ICP); and
- developing the future of commissioning at scale locally - including the management of the 20% running cost reduction for CCGs.

At the upcoming Partnership Event, system leaders (both executive and non-executive) from across the Partnership will be discussing and reviewing the work to date on developing Integrated Care Partnerships in Hull and East Riding; North Lincolnshire; North East Lincolnshire and York/Scarborough. In accordance with the above the focus for these emerging partnerships will be on identifying and implementing the steps required to integrate the delivery of care at locality level.

In order to support the Partnership to achieve Integrated Care System (ICS) status by March 2020, regional leaders have agreed to take steps to provide support to the Partnership in a number of key areas. In the first instance this will focus on the following priority areas:

- improvement methodologies

- clinical leadership and engagement
- digital
- ICS development

4. RECOMMENDATION

The CCG Board is asked to note the information set out in the Partnership Update Report and to consider the specific issues set out in this supplementary briefing paper.

Chris O'Neill

Director

Humber, Coast and Vale Health and Care Partnership

16 January 2019

Humber, Coast and Vale Health and Care Partnership

Update Report

December 2018

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. A full list of our priorities and further information about the work of the Partnership can be found on our website [at www.humbercoastandvale.org.uk](http://www.humbercoastandvale.org.uk).

Leadership Arrangements

From 3rd December 2018, Andrew Burnell took on the role as Interim Lead for the Humber, Coast and Vale Health and Care Partnership. Andrew is the Chief Executive of City Health Care Partnership CIC and adopts the role on an interim basis following the departure of Simon Pleydell. Andrew said in his recent blog: “I am really excited to be taking on the role as Interim Lead for the Humber, Coast and Vale Health and Care Partnership at this time. There are many reasons to be positive about this Partnership and what it has achieved already and, more importantly, what we are set to achieve over the coming months and years.”

Successful Capital Bid

In July 2018, the Partnership submitted its Estates Strategy to national regulators, which set out our collective priorities for the development of the estate across our health and care system. Alongside the Estates Strategy the Partnership submitted two bids for capital funding from the Wave 4 STP Capital Allocation. The Partnership’s top priority bid was one of the bids to be supported to receive funding from the Wave 4 allocation, announced by the Secretary of State on 7th December 2018.

This means that the Partnership has secured **£88.5million** to improve emergency care and speed up diagnostic testing across the Humber, Coast and Vale area. The money will be used to fund a major upgrade of the Emergency Departments and related facilities in four hospitals:

- Diana Princess of Wales Hospital, Grimsby
- Scunthorpe General Hospital
- Hull Royal Infirmary
- Scarborough Hospital

Over the next few years the cash will enable urgent and emergency care facilities in all four hospitals to be upgraded so they meet modern standards and requirements and provide a better environment for patients to be treated.

The rest of the funding will be used to improve diagnostic capabilities, which is extremely welcome at a time when our diagnostic services are struggling to keep up with ever-increasing demand. New MRI and CT scanners at Hull Royal Infirmary, Scunthorpe General Hospital and Diana Princess of Wales Hospital, as well as additional scoping capabilities at Hull Royal Infirmary, will mean patients can undergo tests more quickly and, therefore, start their treatment earlier.

These investments are expected to deliver a number of important benefits for patients and the wider health and care economy. The improvements to urgent and emergency care will provide a more integrated and easier to navigate service for patients by putting diagnostics, urgent and emergency care services together at the front door of the hospital. Working in this way will help to ensure patients are only admitted to hospital when absolutely necessary to receive ongoing specialist care, enabling patients to be treated in the most appropriate environment, either in the hospital or back in the community. The increased provision and availability of diagnostic equipment will enable swifter diagnosis for patients and help to ensure they get the right treatment as soon as possible.

Focus Meeting Feedback

On 20th November, a group of our Executive Leaders attended a focus meeting with NHS England and NHS Improvement Regional Directors to provide an update on progress of the Partnership over the past six months and discuss next steps for development. Feedback from the meeting has now been received and was discussed by the Executive Group at its most recent meeting.

The Partnership has made significant progress over the last six months, with a noticeable increase in pace and momentum. There has been a significant strengthening of governance including the Executive Group and new programme leadership and management arrangements. Progress on collaborative working is evident in a number of important areas, for example, the Partnership's work to produce a regional estates strategy and recent successful capital bid were highlighted in the feedback received.

The regional directors agree that the recent progress warrants a change in narrative about the Partnership away from being "challenged" to making good progress with an ambition to gain ICS status by 2020. Over the coming months, the Partnership should focus on developing Integrated Care Partnership (ICP) arrangements at locality level and integrating

provider arrangements between primary, community and social care and between in-hospital and out-of-hospital care in each locality.

Partnership Event

Our next Partnership Event has been rescheduled to take place on **Thursday 24th January, 1pm to 5pm**. [Contact the Partnership Office](#) for further details about how to register your attendance. We are looking forward to hearing updates from each of our local areas on their collaborative efforts and learning from one another to ensure we are building effective partnerships across Humber, Coast and Vale.