

# Humber, Coast and Vale Health and Care Partnership

## Update Report

July 2018

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. A full list of our priorities and further information about our work can be found on our website at [www.humbercoastandvale.org.uk](http://www.humbercoastandvale.org.uk).

### **Strategic Resourcing Boards**

In order to support our transformation programmes, a number of strategic boards have been established across the Humber, Coast and Vale Health and Care Partnership working on key strategic agendas: workforce, capital and estates, finance and digital technology.

### ***Capital and Estates***

The Humber, Coast and Vale Estates Strategy was considered by the Partnership Executive Group at its meeting in July ahead of submission to NHS Improvement on 16<sup>th</sup> July alongside two Partnership-wide bids for capital investment. The Estates Strategy has been developed through the Partnership's Capital and Estates Board, which is made up of representatives from across partner organisations, and sets out our collective priorities for the development of the estate across our health and care system. The Strategy sets out our collective ambition to reduce/eliminate critical infrastructure risk and provide fit for purpose healthcare facilities to enable us to provide the best care possible for our local populations. The strategy sets out a phased approach to supporting service transformation based upon a joint, system-wide planning and prioritisation process.

As a Partnership, we have ambitious plans for improving local services through transformation and working together. However, the condition and design of some of our buildings and infrastructure is holding us back from delivering the scale and pace of change that we aspire to. The two capital bids that were submitted as part of this process (for Wave 4 STP Funding) are critically important to the success of our local improvement plans. These bids are seeking a significant investment of nearly £170 million across the Partnership to enable us to make a number of important developments including:

- improving urgent and emergency care services by assessing and treating patients in a much more efficient way;
- ensuring more people can access diagnostic tests in a timely manner by investing in equipment to meet ever-growing demand in this area;
- creating better connected services by investing in IT and communications infrastructure that will enable organisations to run more efficiently and share information effectively;
- improving patient care in our acute hospitals by modernising and improving key buildings to ensure clinical facilities are fit for the delivery of modern healthcare.



## ***Digital***

On 27th June, NHS England announced that Yorkshire and Humber has succeeded in our bid to become one of five areas chosen to be 'Local Health and Care Record Exemplars' (LHCRE). NHS England launched the LHCRE programme to reduce unnecessary patient tests and improve patient safety by improving the sharing of patient data to support joint working between different providers of health and care services. Across Yorkshire and Humber we will receive up to £7.5 million over the next two years to put in place an electronic shared local health and care record that makes the relevant information about people instantly available to everyone involved in their care and support who needs to be able to see it, including patients. By working together across the whole of Yorkshire and Humber, we will be able to make rapid improvements to the system's ability to share information across organisations and sectors, significantly improving the experience for those who use local health and care services. This work is being overseen by a Yorkshire and Humber-wide Digital Board which will report progress to our own Strategic Digital Board. The additional support available through LHCRE will help us to accelerate progress towards integrated care records, which is a key priority for our Partnership's emerging digital strategy.

## ***Workforce***

Throughout June, the Strategic Workforce Board hosted a series of workshop sessions to support the development of the Humber, Coast and Vale workforce delivery plan, which were attended by a wide range of representatives from organisations across the region. Through the sessions, partners worked together to understand the issues, share good practice, appreciate the good work that is already happening in terms of addressing our workforce challenges and generate ideas for how to tackle our challenges now and in the future. The key priorities emerging through the workshops can be grouped under the two headings of developing and retaining our existing workforce and increasing the future supply. Work is now ongoing to pull together the suggestions and ideas for action into a single plan to help us to focus and prioritise our actions to those things that will have the biggest impact in the short, medium and longer term.

## **Clinical Priority Programmes – Mental Health**

Across the wider Humber, Coast and Vale geography, our collaborative efforts are also focused upon work in six key clinical priority areas:

- Mental health
- Cancer
- Elective (planned) care
- Urgent and emergency care
- Maternity services
- Primary care

Working together to improve mental health services is a key priority for the Partnership. Over the past year the Mental Health Partnership Board – chaired by Michele Moran, Chief Executive of Humber Teaching NHS Foundation Trust – has been working together to deliver against a number

of key priorities. Some important successes from this first year of working together in this way include:

- A safe space for young people living in Hull and East Riding
- A new Child & Adolescent Mental Health Inpatient Service
- Additional investment to expand services in A&E Departments
- Perinatal Community Specialist Services across Humber, Coast and Vale – lead provider model
- Support to people in crisis
- Working to eliminate out of area acute mental health placements
- A new model of care for low and medium secure services

These successes are explained in greater detail in the Annual Report that has been produced by the Board, which you can read [on our website](#).

Having reviewed what worked well over the past 12 months and identifying where joint working is making a difference to delivering transformation, the Mental Health Partnership Board has drawn up an ambitious programme of work to deliver over the coming year. Over the next 12 months, the Board will be focusing on the following areas:

- Development of a Humber, Coast and Vale Health and Care Partnership Mental Health Strategy.
- Improving engagement with our patients and carers and Local Authority partners.
- Continued focus on delivering outcomes across existing priority workstreams:
  - Eliminating out of area placements (focus on complex dementia and long term rehabilitation)
  - Crisis and liaison
  - Secure care
  - Community specialist perinatal services (implementation of new service)
  - Dementia (continuing to improve diagnosis rates and end of life care)
- Establish new workstreams for the following:
  - Children and Young People
  - Suicide Prevention
  - Transforming Care Programme
- Continued focus on developing mental health performance reporting system to the Board.
- Continue to develop clearer linkages with place-based plans.

If you would like to find out more about the work of the Mental Health Partnership Board, please get in touch with the programme director, [Alison Flack](#).

### **Partnership Event**

Our inaugural Partnership Systems Leaders Event took place on 19<sup>th</sup> June and was attended by around 60 people in leadership roles from across the system. This was the first time we have endeavoured to get all leaders from across our whole health and care system together in this way

and it was great to see such broad representation from across all sectors and all corners of our geographical patch.

One of the sessions focused on the work of the Building Health Partnerships programme in Humber, Coast and Vale, which aims to support collaborative working between NHS organisations, local authorities and the voluntary and community sector. You can find out more about the programme and what it has achieved so far by watching the videos and reading the report on our website: <http://humbercoastandvale.org.uk/what-makes-you-feel-good/>.

Over the coming weeks we will be gathering together the feedback from all the table discussions and conversations to help frame our thinking about developing integrated care systems/partnerships in Humber, Coast and Vale. This will be one of the topics we will focus on at our next Partnership Event on **Tuesday 18<sup>th</sup> September, 1-5pm in York**.

The key themes that have been identified for discussion at our next Partnership Event are:

- our approach and plan to developing integrated care systems/partnerships
- acute hospital reviews and emerging issues
- workforce challenges and our developing action plan
- capital and estates; our priorities and next steps

The next Partnership Event will take on Tuesday 18<sup>th</sup> September. [Contact the Partnership office](#) for further details about how to register your attendance.